

Appendix 3 - Summary of advantages and disadvantages of the options

Option	Advantages	Disadvantages
Option 1: Do Nothing	No immediate additional costs Maintains current service and compliance	Risks decline in quality and relevance Undermines wider Bourne Hall business plan Vulnerable to Local Government Reorganisation (LGR) and funding pressures Community value likely to diminish
Option 2: Invest in Improvement	Enhances community value and engagement Potential for increased income and reduced costs over time Positions museum for sustainable future and alternative stewardship models	Requires upfront investment (£125,000/year in Years 1–2) – Funding source to be identified – S&R Committee March 26 Ongoing operational costs Success depends on effective implementation and stakeholder buy-in
Option 3: Close the Museum	Potential to reduce long-term costs (after transition) Removes ongoing operational burden	High transition costs and ongoing expenses for several years Loss of community asset and cultural value No income generation during transition Significant reputational risk